## \*\* PUBLIC INSPECTION COPY \*\*

# Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury

A	For th	ne 2023 calendar year, or tax year beginning and endir	a	mspection
В	Check i	C Name of organization	1 St. 363 to 703	ntification number
_	— Addr	ASC .		
L	char	200LOGICAL SOCIETY OF SAN DIEGO		
F	chan	Doing business as SAN DIEGO ZOO WILDLIFE ALLIANCE	95-16482	219
E	Final retur	Number and street (or P.O. box if mail is not delivered to street address) POST OFFICE BOX 120551	/suite E Telephone num 619-231-15	
	term ated	City or town, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	483,790,647
F	retur Appl		H(a) Is this a grou	
	tion pend	F Name and address of principal officer: FACL BARTBAULT	224.8.82E	ates? Yes X No
7	Tay-o	xempt status:         X         501(c)(3)         501(c) (         )         (insert no.)         4947(a)(1) or		tes included? Yes No
	Webs		H(c) Group exemp	ch a list. See instructions
			Year of formation: 1916	M State of legal domicile: CA
	art I		real of formation, 2220	W State of legal doffficile, or
	1	Briefly describe the organization's mission or most significant activities: SEE SCHEDUL	E O	
ce	1 .			
Activities & Governance	2	Check this box if the organization discontinued its operations or disposed of	more than 25% of its net	assets.
Ve	3			3 12
õ	4	Number of independent voting members of the governing body (Part VI, line 1b)		4 12
80	5	Total number of individuals employed in calendar year 2023 (Part V, line 2a)		5 4297
vitie	6	Total number of volunteers (estimate if necessary)		6 1807
cti	7 a			7a 8,412,219.
_	b	Net unrelated business taxable income from Form 990-T, Part I, line 11		7b 0.
			Prior Year	Current Year
e	8	Contributions and grants (Part VIII, line 1h)	65,554,119	9. 73,760,019.
Revenue	9	Program service revenue (Part VIII, line 2g)	290,604,676	
3eV		Investment income (Part VIII, column (A), lines 3, 4, and 7d)	9,621,224	
-	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	26,663,863	
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	392,443,880	
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)	3,550,091	
	1000000000	Benefits paid to or for members (Part IX, column (A), line 4)		0. 0.
es		Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	183,051,058	
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)  8,035,115.		0. 23,117.
Exp	0.0000	- 1.44 M (	165,820,275	5. 167,554,775.
_		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)  Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	352,421,424	
		Revenue less expenses. Subtract line 18 from line 12	40,022,456	
- 5	19	nevertue less experises. Subtract line 16 from line 12	Beginning of Current Yea	
ance	20 21 22	Total assets (Part X, line 16)	870,891,979	
Asse	21	Total liabilities (Part X, line 26)	159,236,908	
Net	22	Net assets or fund balances. Subtract line 21 from line 20	711,655,071	
Pa	rt II	Signature Block		
Unde	r pena	lities of perjury, I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of	my knowledge and belief, it is
	1-14-17-17	et, and complete. Declaration of preparer (other than-officer) is based on all information of which pre		
Sign	î i	Signature of officer	Date	.
Here	9	DAVID FRANCO, CFO	101	3/24
		Type or print name and title		
		Print/Type preparer's name Preparer's signature	Date Check	PTIN
Paid		JOLANTA TUCK, CPA JOLANTA TUCK, CPA	10/03/24 self-emp	the state of the s
Prepa	97407	Firm's name COHNREZNICK LLP	Firm's EIN	22-1478099
Use (	Only	Firm's address 621 CAPITOL MALL, SUITE 2150	1960s ************************************	
		SACRAMENTO, CA 95814	Phone no.91	16-442-9100
16 ( 5 ) 1.50 ( 5	1770	S discuss this return with the preparer shown above? See instructions		X Yes No
LHA	For	Paperwork Reduction Act Notice, see the separate instructions. 332001 12-21-23		Form 990 (2023)

Pa	rt III Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	
	SAN DIEGO ZOO WILDLIFE ALLIANCE IS COMMITTED TO SAVING SPECIES  WORLDWIDE BY UNITING OUR EXPERTISE IN WILDLIFE CARE AND CONSERVATION	
	SCIENCE WITH OUR DEDICATION TO INSPIRING PASSION FOR NATURE.	
	SCIENCE WITH OUR DEDICATION TO INSTITUTE PASSION FOR MATURE.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
2	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	Les 140
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Ves X No
Ū	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measu	red by expenses
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the	
	revenue, if any, for each program service reported.	total expenses, and
4a	(Code:) (Expenses \$ 314,914,671. including grants of \$ 4,658,824. ) (Revenue \$	311,901,098.
	WILDLIFE CARE AND CONSERVATION: SDZWA IS AN INTERNATIONAL CONSERVATION	· · · · · · · · · · · · · · · · · · ·
	ORGANIZATION WITH TWO FRONT DOORS: THE SAN DIEGO ZOO AND THE SAN DIEGO	
	ZOO SAFARI PARK. SDZWA IS COMMITTED TO SAVING SPECIES WORLDWIDE BY	
	UNITING OUR EXPERTISE IN WILDLIFE CARE AND CONSERVATION SCIENCE WITH	
	OUR DEDICATION TO INSPIRING PASSION FOR NATURE. CONSERVATION IS AT THE	
	HEART OF EVERYTHING SDZWA PURSUES AND IT STARTS WITH CONNECTING PEOPLE	
	WITH WILDLIFE THROUGH OUR ZOOLOGICAL PARKS AND EDUCATION PROGRAMS,	
	INSPIRING AND EDUCATING OUR GUESTS EVERY DAY. BECAUSE WHEN WILDLIFE	
	THRIVES, ALL LIFE THRIVES. SDZWA IS DEDICATED TO CONSERVATION WORK	
	SUPPORTING EIGHT HUBS LOCATED AROUND THE GLOBE, ACROSS SIX CONTINENTS.	
	WILDLIFE CARE AND CONSERVATION SCIENCE EXPERTISE ANCHORS CONSERVATION	
	PROJECTS IN THESE REGIONS DRIVING GREATER IMPACT FOR WILDLIFE. PROGRAM	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$	)
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$	)
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$ including grants of \$ ) (Revenue \$	)
4e	Total program service expenses 314,914,671.	/
<u></u>	, , ,	- 000 (

## Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
3	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
_		<del>-</del>		<del></del>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		,,
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
_	Part VI	11a	Х	
h	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	٠۵		
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
_	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			$\vdash$
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		x
٨	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		<del></del>
u		11d	х	
_	Part X, line 16? If "Yes," complete Schedule D, Part IX		X	$\vdash$
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Λ	$\vdash$
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	١	v	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	-
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17	Х	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
=	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes."			
	,	19		x
20a	complete Schedule G, Part III	20a		X
zua b		20a		<del> </del>
		200		$\vdash$
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	21	х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	41	21	l

		of Required Sch	adulaa			_
Form 990 (	(2023)	ZOOLOGICAL	SOCIETY	OF	SAN	D

	· [continued]		Yes	Na
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		res	No
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		X
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		X
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			v
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		х
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		A
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
9	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а	"Yes," complete Schedule L, Part IV	28a		Х
h	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		· ·	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	00		Х
27	If "Yes," complete Schedule R, Part V, line 2	36		Δ
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	27		х
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		
30		38	х	
Par		1 00		
	Check if Schedule O contains a response or note to any line in this Part V			
	,		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	,	. 50	
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	х	
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Form 990 (2023) ZOOLOGICAL SOCIETY OF SAN DIEGO

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	i (continued)			
0-	Establishment and constructed as Form W.O. Towns Web (West and To. Obstance)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  filed for the calendar year ending with or within the year covered by this return.  2a 4297			
	The die calcined year chang with a within the year covered by this retain	01.	Х	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	30	21	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	х	
h	If "Yes," enter the name of the foreign country  PERU  PERU	a		
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	Х	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	X	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7с	Х	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	_		
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
10	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:  Initiation fees and capital contributions included on Part VIII, line 12  10a			
a b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b			
11	Section 501(c)(12) organizations. Enter:	-		
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against			
-	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or		7.7	
	excess parachute payment(s) during the year?	15	Х	
	If "Yes," see the instructions and file Form 4720, Schedule N.			v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
4-	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities	4-7		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  If "Yes," complete Form 6069.	17		
	ii res, complete i ullii uuus.			

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 12 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 12 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. X 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 14 Х Did the organization have a written document retention and destruction policy? 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed CA, HI Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records

Form **990** (2023)

DAVID FRANCO, CFO - 619-231-1515 2920 ZOO DRIVE, SAN DIEGO, CA

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos			one	Reportable	Reportable	Estimated
	hours per	box	, unle: cer ar	ss per	rson i	s both	n an	compensation	compensation	amount of
	week		Ler ar	lu a u	recto	i / ii us	iee)	from	from related	other
	(list any hours for	director						the organization	organizations (W-2/1099-MISC/	compensation from the
	related	e or c	stee			sated		(W-2/1099-MISC/	1099-NEC)	organization
	organizations	truste	al trustee		yee	mper		1099-NEC)	1000 (120)	and related
	below	Individual trustee or	In stit utio nal	la e	Key employee	Highest compensated employee	er	,		organizations
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(1) PAUL BARIBAULT	50.00									
PRESIDENT/CEO				Х				1,797,528.	0.	63,249.
(2) SHAWN DIXON	50.00									
CHIEF OPERATING OFFICER				Х				761,562.	0.	53,730.
(3) DAVID FRANCO	50.00									
CHIEF FINANCIAL OFFICER				Х				714,414.	0.	38,992.
(4) DAVID GILLIG	50.00									_
CHIEF PHILANTHROPY OFFICER					Х			588,231.	0.	27,621.
(5) NADINE LAMBERSKI	50.00									_
CHF. CONSERVATION/WILDLIFE					Х			442,720.	0.	97,055.
(6) WENDY BULGER	50.00									
GENERAL COUNSEL						х		429,555.	0.	84,633.
(7) LISA PETERSON	50.00									
EXEC DIRECTOR, SAFARI PARK					Х			463,072.	0.	37,946.
(8) ERIKA KOHLER	50.00									
EXECUTIVE DIRECTOR, SAN DIEGO ZOO					Х			455,973.	0.	40,996.
(9) DAVID MILLER	50.00									
CHIEF MARKETING OFFICER						Х		430,679.	0.	48,134.
(10) EAMONN FARRELL	50.00									
VP OF CONSTRUCTION & ARCH						х		250,188.	0.	29,425.
(11) KAREN BHATT	50.00									
VICE PRESIDENT, HUMAN RESOURCES						х		235,804.	0.	18,845.
(12) AIDA ROSA	50.00									
CHF. HUMAN RESOURCES OFFICER						Х		395,740.	0.	-154,647.
(13) JAVADE CHAUDHRI	15.00									
CHAIRMAN		Х		Х				0.	0.	0.
(14) STEVEN TAPPAN	10.00									
VICE CHAIRMAN		Х		Х				0.	0.	0.
(15) GARY KNELL	10.00									
VICE CHAIRMAN		Х		Х				0.	0.	0.
(16) RICHARD GULLEY	15.00									
SECRETARY		Х		х		L		0.	0.	0.
(17) STEVEN SIMPSON	10.00									
TREASURER		Х		х				0.	0.	0.

1 01111 330 (2020)	SOCIETY OF S	AN	DIE	GO					95-164821	9 Page <b>8</b>
Part VII Section A. Officers, Directors, Tr	rustees, Key Emp	oloy	ees,	and	l Hig	ghes	t Co	ompensated Employee	s (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average hours per week	box	not cl	ss per	more rson i	than of s both or/trus	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(18) ROLF BENIRSCHKE	5.00									
TRUSTEE		Х						0.	0.	0.
(19) KATHLEEN CAIN CARRITHERS TRUSTEE	5.00	х						0.	0.	0.
(20) JANE FINLEY	5.00									
TRUSTEE		х						0.	0.	0.
(21) CLIFF HAGUE	5.00									
TRUSTEE		Х						0.	0.	0.
(22) LINDA LOWENSTINE TRUSTEE	5.00	х						0.	0.	0.
(23) BRYAN MIN	5.00									
TRUSTEE		х						0.	0.	0.
(24) AULANI WILHELM TRUSTEE	5.00	x						0.	0.	0.
										-
1b Subtotal								6,965,466.	0.	385,979.
c Total from continuation sheets to Part								0.	0.	0.
d Total (add lines 1b and 1c)								6,965,466.	0.	385,979.

Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

145

			Yes	No
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on			
	line 1a? If "Yes," complete Schedule J for such individual	3		X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization			
	and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	Х	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services			
	rendered to the organization? If "Yes." complete Schedule J for such person	5		Х

## **Section B. Independent Contractors**

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B)  Description of services	(C) Compensation
LEGACY ROCK AND WATERSCAPES, 21520 YORBA	·	· ·
LINDA BLVD, SUITE G549, YORBA LINDA, CA	CONSTRUCTION SERVICES	2,010,751.
DAVE SMITH PRODUCTIONS		
PO BOX 421500, SAN DIEGO, CA 92142	ENTERTAINMENT PROVIDER	1,130,136.
WHOLE TREES LLC		
800 WILLIAMSON STREET, MADISON, WI 53703	CONSTRUCTION SERVICES	1,129,845.
THE SHIPYARD LLC, 580 N 4TH STREET SUITE		
500, COLUMBUS, OH 43215	ADVERTISING SERVICES	958,503.
ARIMAW PRODUCTIONS, 4417 GLACIER AVE,		
SUITE C, SAN DIEGO, CA 92120	CONSULTING SERVICES	735,743.
Total number of independent contractors (including but not limited t \$100,000 of compensation from the organization	o those listed above) who received more than 24	
*		000

Form 990 (2023) ZOOLOGICAL

Part VIII Statement of Revenue

		Check if Schedule O contains a resp	onse c	or note to any lin	e in this Part VIII			
		•		,	(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function revenue	Unrelated	Revenue excluded from tax under
						Turiction revenue	business revenue	sections 512 - 514
SΩ	1 a	Federated campaigns 1a						
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues 1b		2,008,712.				
ي ق		Fundraising events 1c		1,308,988.				
ífts, r A		I Related organizations 1d		, ,				
nila Pila		Government grants (contributions)		25,643,772.				
Sir		All other contributions, gifts, grants, and		, , .				
uti Je	•	similar amounts not included above <b>1f</b>		44,798,547.				
er E		Noncash contributions included in lines 1a-1f	\$					
o d	_	Total. Add lines 1a-1f	ĮΨ		73,760,019.			
<u> </u>		Totali / Ida iiilos / a / i		Business Code	, , ,			
	2 9	ZOOLOGICAL HABITAT & W		900099	292,312,619.	292,070,460.	242,159.	
Vice	Z b			611710	1,506,277.	1,506,277.		
Ser	0				_,===,===			
m S	c							
gra Re	e							
Program Service Revenue		All other program service revenue						
_		Total. Add lines 2a-2f	-		293,818,896.			
	3	Investment income (including dividends,						
	Ū				12,906,131.			12,906,131.
	4	other similar amounts) Income from investment of tax-exempt b			, , ,			, , -
	5	Royalties			532,675.			532,675.
	Ū	(i) Rea		(ii) Personal	,			,
	6 a	Gross rents 6a		( )				
		Less: rental expenses 6b						
		Rental income or (loss) 6c						
		Net rental income or (loss)	l					
		Gross amount from sales of (i) Secur	ities	(ii) Other				
		assets other than inventory <b>7a</b> 61,463,		( )				
	h	Less: cost or other basis						
<u>o</u>		and sales expenses <b>7b</b> 57,299,	858.					
her Revenue		Gain or (loss) 7c 4,163,	142.					
Jev		Net gain or (loss)			4,163,142.			4,163,142.
e		Gross income from fundraising events (not						, ,
퉏		including \$ 1,308,988. of						
		contributions reported on line 1c). See						
		Part IV, line 18	8a	206,300.				
	b	Less: direct expenses		861,707.				
		Net income or (loss) from fundraising every		·	-655,407.			-655,407.
		Gross income from gaming activities. Se						·
		Part IV, line 19						
	b	Less: direct expenses						
		: Net income or (loss) from gaming activitie						
		Gross sales of inventory, less returns						
		and allowances	10a	40,312,911.				
	b	Less: cost of goods sold		14,609,205.				
		: Net income or (loss) from sales of inventor			25,703,706.	17,533,646.	8,170,060.	
		·		Business Code				
sno	11 a	ONLINE TRAINING		900099	387,550.	387,550.		
ane Duc	b	LAB SERVICES		900099	240,575.	240,575.		
eve	c	FACILITY USE		900099	75,152.	75,152.		
Miscellaneous Revenue	c	All other revenue		900099	87,438.	87,438.		
_		Total. Add lines 11a-11d	<u></u>		790,715.			
	12	Total revenue. See instructions	<u></u>		411,019,877.	311,901,098.	8,412,219.	16,946,541.

## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	e or note to any line in the (A)  Total expenses	(B) Program service expenses	(C) Management and general expenses	( <b>D)</b> Fundraising expenses
	Grants and other assistance to domestic organizations			9 1	·
	and domestic governments. See Part IV, line 21	1,714,040.	1,714,040.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	9,800.	9,800.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	2,934,984.	2,934,984.		
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	5,583,089.	1,537,761.	3,429,477.	615,851
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	123,832,813.	109,951,909.	10,434,486.	3,446,418
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	5,105,963.	4,398,703.	546,988.	160,272
9	Other employee benefits	46,703,313.	39,839,044.	5,413,218.	1,451,051
10	Payroll taxes	11,549,410.	9,949,627.	1,237,256.	362,527
11	Fees for services (nonemployees):				
а	Management				
b	Legal	1,131,652.		1,131,652.	
С	Accounting	546,758.		546,758.	
d	Lobbying	418,296.		418,296.	
е	Professional fundraising services. See Part IV, line 17	23,117.			23,117
f	Investment management fees	537,708.		537,708.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)	23,106,426.	19,285,979.	3,212,677.	607,770
12	Advertising and promotion	15,453,819.	15,356,917.	48,517.	48,385
13	Office expenses	3,750,419.	2,513,962.	982,588.	253,869
14	Information technology	5,499,895.	1,136,089.	4,012,407.	351,399
15	Royalties				
16	Occupancy	17,593,369.	15,970,972.	1,443,846.	178,551
17	Travel	1,295,469.	863,253.	408,506.	23,710
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	1,328,140.	824,450.	317,696.	185,994
20	Interest	943,810.		943,810.	
21	Payments to affiliates				
22	Depreciation, depletion, and amortization	38,738,422.	36,894,047.	1,833,071.	11,304
23	Insurance	4,437,306.	24,042.	4,367,693.	45,571
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	OPERATING SUPPLIES	21,440,339.	21,107,540.	259,239.	73,560
b	FOOD AND BEVERAGES	17,102,217.	17,102,217.		
С	CREDIT CARD FEES & BANK	6,852,491.	6,461,308.	383,758.	7,425
d	WILDLIFE NUTRITION	4,703,313.	4,703,313.		
е	All other expenses	2,674,926.	2,334,714.	151,871.	188,341
25	Total functional expenses. Add lines 1 through 24e	365,011,304.	314,914,671.	42,061,518.	8,035,115
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Form 990 (2023)
Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or no	te to any	/ line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	353,708.	1	353,698		
	2	Savings and temporary cash investments			144,331,195.	2	125,006,28
	3	Pledges and grants receivable, net			32,972,085.	3	31,276,57
	4	Accounts receivable, net			11,677,146.	4	12,716,64
	5	Loans and other receivables from any current of					
		trustee, key employee, creator or founder, subs	stantial c	ontributor, or 35%			
		controlled entity or family member of any of the	ese perso	ons		5	
	6	Loans and other receivables from other disqua	lified per	sons (as defined			
		under section 4958(f)(1)), and persons describe	ed in sect	tion 4958(c)(3)(B)		6	
ပ္	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			4,692,698.	8	4,577,41
₹	9	Description of the second state of the second			3,617,778.	9	2,798,59
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	832,204,193.			
	b	Less: accumulated depreciation	10b	485,068,800.	339,845,516.	10c	347,135,39
	11	Investments - publicly traded securities			172,718,000.	11	249,043,00
	12	Investments - other securities. See Part IV, line	11		91,294,000.	12	111,258,00
	13	Investments - program-related. See Part IV, line	11			13	
	14	Intangible assets				14	8,809,44
	15	Other assets. See Part IV, line 11	69,389,853.	15	61,827,36		
	16	Total assets. Add lines 1 through 15 (must eq		ı	870,891,979.	16	954,802,42
	17	Accounts payable and accrued expenses	46,127,622.	17	48,996,65		
	18	Grants payable		18			
	19	Deferred revenue			29,349,666.	19	32,281,37
	20	Tax-exempt bond liabilities			32,396,935.	20	31,224,46
	21	Escrow or custodial account liability. Complete		ı		21	
္ပ	22	Loans and other payables to any current or for	mer offic	er, director,			
<b>₽</b>		trustee, key employee, creator or founder, subs	stantial c	ontributor, or 35%			
Liabilities		controlled entity or family member of any of the	ese perso	ons		22	
5	23	Secured mortgages and notes payable to unre	lated thir	d parties	23,355,000.	23	22,515,00
	24	Unsecured notes and loans payable to unrelate	ed third p	parties		24	
	25	Other liabilities (including federal income tax, p	ayables t	to related third			
		parties, and other liabilities not included on line	s 17-24).	. Complete Part X			
		of Schedule D			28,007,685.	25	30,430,112
	26	Total liabilities. Add lines 17 through 25			159,236,908.	26	165,447,61
		Organizations that follow FASB ASC 958, ch	eck here	e X			
Ses		and complete lines 27, 28, 32, and 33.					
ă	27	Net assets without donor restrictions			499,168,708.	27	550,062,06
g	28	Net assets with donor restrictions			212,486,363.	28	239,292,74
밀		Organizations that do not follow FASB ASC	958, che	ck here			
된		and complete lines 29 through 33.					
S	29	Capital stock or trust principal, or current funds	3			29	
set	30	Paid-in or capital surplus, or land, building, or e	quipmer	nt fund		30	
As	31	Retained earnings, endowment, accumulated i	ncome, c	or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances			711,655,071.	32	789,354,81
	33				870,891,979.	33	954,802,422

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	411,	019,	877.
2	Total expenses (must equal Part IX, column (A), line 25)	2	365,	011,	304.
3	Revenue less expenses. Subtract line 2 from line 1	3	46,	008,	573.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	711,	655,	071.
5	Net unrealized gains (losses) on investments	5	34,	819,	603.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-3,	128,	435.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	789,	354,	812.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.			
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?				Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			1
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	Х	
	<del>`</del>		Form	990	(2023)

### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

**Employer identification number** 

		ZOOLOG	ICAL SOCIETY OF	SAN DIEGO					95-1648219	)
Pa	rt I	Reason for Public (	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.			
The o	organ	ization is not a private found	ation because it is: (F	or lines 1 through 12, cl	heck only	one box.)				
1		A church, convention of ch	urches, or associatio	n of churches described	in <b>sectio</b>	n 170(b)(1	I)(A)(i).			
2		A school described in sect								
3	$\Box$	A hospital or a cooperative		•		(b)(1)(A)(ii	ii).			
4	一	A medical research organiz					•	iii). Enter	the hospital's	s name,
-		city, and state:	•				CA A A	•	•	,
5		An organization operated for	or the benefit of a col	lege or university owned	or operat	ed by a go	vernmental uni	t describe	ed in	
		section 170(b)(1)(A)(iv). (C			·	, ,				
6		A federal, state, or local gov		nental unit described in	section 17	70(b)(1)(A)	(v).			
	X	An organization that norma						general r	oublic describ	ed in
-		section 170(b)(1)(A)(vi). (C			g			3		
8		A community trust describe	•	1)(A)(vi). (Complete Pari	HIL)					
9	Ħ	An agricultural research org				ed in coniu	inction with a la	and-grant	college	
•		or university or a non-land-g				-		-	-	
		university:	rant conege of agrice	artare (500 motraotions).	Littor tilo i	namo, only	, and state of th	ic conege	, 01	
10		An organization that norma	Ilv receives (1) more	than 33 1/3% of its sunn	ort from c	ontribution	ns membershin	fees and	d aross receir	nts from
		activities related to its exen								
		income and unrelated busin		•					-	
		See section 509(a)(2). (Con		(1000 000tion on tax) inc	in basines	oco doquii	rea by the orga	mzation a	inter durie ee,	1070.
11		An organization organized a	•	vely to test for public sat	fety See	section 50	19(a)(4)			
 12	Ħ	An organization organized a	· ·	•	•			v out the	nurnoses of a	nne or
-		more publicly supported or	•	•	•		*	•		
		lines 12a through 12d that	-							( 011
а		Type I. A supporting orga	* *					-	aivina	
-		the supported organization	· · · · · · · · · · · · · · · · · · ·		•	-				
		organization. <b>You must o</b>			majority c	in the direc	nors or tradece	01 1110 00	pporting	
b		Type II. A supporting org	- · · · · · · · · · · · · · · · · · · ·		ion with it	s sunnorte	ed organization(	s) by hav	vina	
		control or management o	•					•	-	
		organization(s). You mus			arrio porco	110 11141 001	The of Thanage	o ti io oapp	, o, tou	
С		Type III functionally inte	•		in connect	tion with a	and functionally	integrate	ed with	
_		its supported organization	-				-			
d		☐ Type III non-functionally		·				ed organiz	zation(s)	
		that is not functionally int						-		
		requirement (see instructi	-		-		=			
е		Check this box if the orga	,	• ′	•			Type III		
		functionally integrated, or					, , , , , , , , , , , , , , , , , , ,	71		
f	Ente	er the number of supported o		, 3	3 3					
g	Prov	vide the following information	about the supporte	d organization(s).						
	(	i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi	nization listed	(v) Amount of n	nonetary	(vi) Amoun	t of other
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see ins	tructions)	support (see i	nstructions)

## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and	, ,	, ,	, ,	,	•	,,
	membership fees received. (Do not						
	include any "unusual grants.")	142,976,419.	97,043,282.	63,068,025.	48,046,809.	54,703,397.	405,837,932.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf	14,883,045.	15,063,921.	16,127,481.	17,507,310.	19,056,622.	82,638,379.
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	157,859,464.	112,107,203.	79,195,506.	65,554,119.	73,760,019.	488,476,311.
	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						76,398,789.
6	Public support. Subtract line 5 from line 4.						412,077,522.
	ction B. Total Support						, ,
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4	157,859,464.	112,107,203.	79,195,506.	65,554,119.	73,760,019.	488,476,311.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	6,558,355.	4,490,079.	5,024,646.	6,952,085.	13,438,806.	36,463,971.
9	Net income from unrelated business	, ,	, ,	, ,		, ,	
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						-
	or loss from the sale of capital						
	assets (Explain in Part VI.)	1,865,818.	1,072,854.	994,966.	699,655.	790,715.	5,424,008.
11	Total support. Add lines 7 through 10	, ,	, ,	,	,	,	530,364,290.
	Gross receipts from related activities,	etc. (see instruction	ns)			<b>12</b> 1	,211,998,034.
	First 5 years. If the Form 990 is for the	· ·		ourth, or fifth tax v	ear as a section 5		
	organization, check this box and <b>stor</b>	•	ou, ooooa, ua, .			· (°)(°)	
Sec	ction C. Computation of Publi		centage				
14	Public support percentage for 2023 (I	ine 6, column (f), di	vided by line 11, c	olumn (f))		14	77.70 %
15	Public support percentage from 2022	Schedule A, Part I	I, line 14	* * * *		15	80.56 %
	33 1/3% support test - 2023. If the					ore, check this box	x and
	stop here. The organization qualifies						
b	33 1/3% support test - 2022. If the						
	and stop here. The organization qual	ifies as a publicly s	upported organiza	tion		·	
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact	_					
	meets the facts-and-circumstances te			-			
b	10% -facts-and-circumstances test	-			-		
	more, and if the organization meets the	•				•	
	organization meets the facts-and-circu				-		
18	<b>Private foundation.</b> If the organization		-				;
	The second secon	s.c oncon a i		.,	,		(Form 990) 2023

Schedule A (Form 990) 2023

## Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	siow, picase comp	oloto i dit ii.j				
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
		(a) 2013	(6) 2020	(6) 2021	(d) ZOZZ	(6) 2020	(i) rotai
	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Add lines 10a and 10b  Net income from unrelated business activities not included on line 10b, whether or not the business is						
12	regularly carried on  Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section s	501(c)(3) organization	on,
	check this box and stop here						
Sec	ction C. Computation of Publi	c Support Per	rcentage				
15	Public support percentage for 2023 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
	Public support percentage from 2022					16	%
Sec	ction D. Computation of Inves	tment Income	e Percentage				
17	Investment income percentage for 20	23 (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18	Investment income percentage from 2	<b>2022</b> Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2023. If the	organization did r	not check the box	on line 14, and line	e 15 is more than 3	33 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qual	ifies as a publicly s	supported organiza	ation	
b	<b>33 1/3% support tests - 2022.</b> If the line 18 is not more than 33 1/3%, che	•			•	•	
20	Private foundation. If the organization						

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Schedule A (Form 990) 2023

Vas No

## Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

## Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
3a		
3b		
3c		
<u>4a</u>		
4b		
4c		
5a		
Ja		
5b		
5c		
6		
7		
_		
8		
9a		
Ja		
9b		
9с		
33		
10a		
10b		
ule A (For	m 990)	2023

Pa	t IV   Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No." describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions)			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	struction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <b>Answer lines 3a and 3b below.</b>			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Ves " describe in <b>Part VI</b> the role played by the organization in this regard	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti	ng Organ	nizations				
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.						
	All other Type III non-functionally integrated supporting organizations must complete Sections A through E.						
Sect	Section A - Adjusted Net Income  (A) Prior Year (B) Current Year (optional)						
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
_3	Other gross income (see instructions)	3					
_4	Add lines 1 through 3.	4					
_5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
_7	Other expenses (see instructions)	7					
_8_	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
c	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
_6	Multiply line 5 by 0.035.	6					
_7_	Recoveries of prior-year distributions	7					
_8_	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	tion C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-function	ally integrate	ed Type III supporting orga	nization (see			
	instructions).						

Schedule A (Form 990) 2023

Par	Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)							
Secti	on D - Distributions		·		Current Year			
1	Amounts paid to supported organizations to accomplish exer		1					
2	Amounts paid to perform activity that directly furthers exemp							
	organizations, in excess of income from activity			2				
_3_	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	s	3				
4	Amounts paid to acquire exempt-use assets			4				
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5				
6	Other distributions (describe in Part VI). See instructions.			6				
_7_	Total annual distributions. Add lines 1 through 6.			7				
8	Distributions to attentive supported organizations to which the	ne organization is responsive						
	(provide details in Part VI). See instructions.			8				
9	Distributable amount for 2023 from Section C, line 6			9				
10	Line 8 amount divided by line 9 amount			10				
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions	<b>S</b>	(iii) Distributable			
			Pre-2023		Amount for 2023			
1	Distributable amount for 2023 from Section C, line 6							
2	Underdistributions, if any, for years prior to 2023 (reason-							
	able cause required - explain in Part VI). See instructions.							
3	Excess distributions carryover, if any, to 2023							
a	From 2018							
b	From 2019							
С	From 2020							
d	From 2021							
е	From 2022							
f	Total of lines 3a through 3e							
g	Applied to underdistributions of prior years							
h	Applied to 2023 distributable amount							
i_	Carryover from 2018 not applied (see instructions)							
<u>j</u>	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.							
4	Distributions for 2023 from Section D,							
	line 7:							
<u>a</u>	Applied to underdistributions of prior years							
b	Applied to 2023 distributable amount							
c	Remainder. Subtract lines 4a and 4b from line 4.							
5	Remaining underdistributions for years prior to 2023, if							
	any. Subtract lines 3g and 4a from line 2. For result greater							
	than zero, explain in Part VI. See instructions.							
6	Remaining underdistributions for 2023. Subtract lines 3h							
	and 4b from line 1. For result greater than zero, explain in							
	Part VI. See instructions.							
7	Excess distributions carryover to 2024. Add lines 3j							
	and 4c.							
_8_	Breakdown of line 7:							
	Excess from 2019							
	Excess from 2020							
	Excess from 2021							
	Excess from 2022							
<u> </u>	Excess from 2023							

Schedule A (Form 990) 2023

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

Part VI

line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: ONLINE TRAINING 2019 AMOUNT: \$ 374,698. 2020 AMOUNT: \$ 273,380. 2021 AMOUNT: \$ 542,132. 396,970. 2022 AMOUNT: \$ 2023 AMOUNT: \$ 387,550. FACILITY USE 2019 AMOUNT: \$ 201,811. 2021 AMOUNT: \$ 104,701. 2022 AMOUNT: \$ 84,068. 2023 AMOUNT: \$ 75,152. LAB SERVICES 2019 AMOUNT: \$ 194,393. 2020 AMOUNT: \$ 162,926. 2021 AMOUNT: \$ 140,100. 2022 AMOUNT: \$ 161,965. 2023 AMOUNT: \$ 240,575. OTHER 2019 AMOUNT: \$ 1,094,916. 2020 AMOUNT: \$ 636,548. 2021 AMOUNT: \$ 208,033. 2022 AMOUNT: \$ 56,652. 2023 AMOUNT: \$ 87,438.

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)

## Schedule B

(Form 990)

## **Schedule of Contributors**

OMB No. 1545-0047

2023

Department of the Treasury Internal Revenue Service Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.

Name of the organization

Employer identification number

ZOOLOGICAL SOCIETY OF SAN DIEGO

95-1648219

Organization type (check one):							
Filers of	f:	Section:					
Form 99	0 or 990-EZ	X 501(c)( 3 ) (enter number) organization					
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation					
		527 political organization					
Form 99	10-PF	501(c)(3) exempt private foundation					
		4947(a)(1) nonexempt charitable trust treated as a private foundation					
		501(c)(3) taxable private foundation					
Note: O	nly a section 501(c)(	covered by the <b>General Rule</b> or a <b>Special Rule.</b> 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.					
General	Rule						
	-	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.					
Special	Rules						
X	sections 509(a)(1) a contributor, during	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.					
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$						
answer '	"No" on Part IV, line	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it <b>must</b> 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify requirements of Schedule B (Form 990).					

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2023)

Page 2

Schedule B (Form 990) (2023)

Name of organization

Employer identification number

ZOOLOGICAL SOCIETY OF SAN DIEGO

95-1648219

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	Nume, address, and Zir + 4	\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$5,000,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$_2,042,751.	Person X Payroll
(a)	(b)	(c)	(d)
No. 4	Name, address, and ZIP + 4	Total contributions  \$ 1,500,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$4,737,367.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$	Person X Payroll

Name of organization Employer identification number

ZOOLOGICAL SOCIETY OF SAN DIEGO

95-1648219

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	STOCK		
2			
		\$3,645,199.	12/31/23
(a) No.	(b)	(c) FMV (or estimate)	(d)
from Part I	Description of noncash property given	(See instructions.)	Date received
	PROPERTY		
3			
		\$1,496,250.	12/31/23
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
-dft i			
		\$	
200450 40.00		ΙΨ	Cabadula D (Farm 000) (0000)

Name of organization **Employer identification number** ZOOLOGICAL SOCIETY OF SAN DIEGO 95-1648219 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

## SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

2023

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of	organization			Er	ployer identification number
		SOCIETY OF SAN DIEGO			95-1648219
Part I	-A Complete if the org	anization is exempt und	er section 501(c) o	or is a section 527	organization.
<b>2</b> Pol	vide a description of the organiz itical campaign activity expendit unteer hours for political campai	ures			\$
Part I	-B Complete if the org	anization is exempt und	er section 501(c)(3	3).	
<ul><li>2 Ent</li><li>3 If th</li></ul>	er the amount of any excise tax er the amount of any excise tax ne organization incurred a sectio	incurred by organization manag n 4955 tax, did it file Form 4720	ers under section 4955 for this year?		\$ Yes
	s a correction made?				Yes No
Part I	Yes," describe in Part IVC Complete if the ord	anization is exempt und	er section 501(c).	except section 501	(c)(3).
1 Ent 2 Ent exe	er the amount directly expended er the amount of the filing organ empt function activities	by the filing organization for se ization's funds contributed to ot	ction 527 exempt functions for se	ion activities	
	al exempt function expenditures				
	17b				
5 Ent ma	the filing organization file <b>Form</b> er the names, addresses, and er de payments. For each organization in tributions received that were profitical action committee (PAC). If	nployer identification number (E tion listed, enter the amount pai omptly and directly delivered to	IN) of all section 527 po d from the filing organiz a separate political orga	olitical organizations to w ation's funds. Also enter anization, such as a sepa	nich the filing organization the amount of political
	(a) Name	(b) Address	(c) EIN	(d) Amount paid fror filing organization's funds. If none, enter	contributions received and

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2023

Part II-A Complete if the org section 501(h)).	anization is exem	pt under section	501(c)(3) and file	d Form 5768 (ele	ction under
A Check if the filing organiza expenses, and sha	ation belongs to an affili	xpenditures).		group member's name	e, address, EIN,
Limi	ation checked box A an its on Lobbying Expen ditures" means amour	ditures		(a) Filing organization's totals	(b) Affiliated group totals
1a Total lobbying expenditures to influ	uence public opinion (a	rassroots lobbying)		33,736.	
<b>b</b> Total lobbying expenditures to influ		, ,,		384,560.	
c Total lobbying expenditures (add li	•	, , , , , , , , , , , , , , , , , , , ,		418,296.	
<b>d</b> Other exempt purpose expenditure				364,593,008.	
e Total exempt purpose expenditure				365,011,304.	
f Lobbying nontaxable amount. Enter	er the amount from the	following table in both	n columns.	1,000,000.	
If the amount on line 1e, column (a) o	or (b) is: The lobb	oying nontaxable amo	ount is:		
not over \$500,000,	20% of t	he amount on line 1e.			
over \$500,000 but not over \$1,000	over \$500,000 but not over \$1,000,000, \$100,000 plus 15% of the excess over \$500,000.				
over \$1,000,000 but not over \$1,5	00,000, \$175,00	0 plus 10% of the exce	ess over \$1,000,000.		
over \$1,500,000 but not over \$17,	over \$1,500,000 but not over \$17,000,000, \$225,000 plus 5% of the excess over \$1,500,000.				
over \$17,000,000,	\$1,000,0	000.			
g Grassroots nontaxable amount (er	nter 25% of line 1f)			250,000.	
h Subtract line 1g from line 1a. If zer	o or less, enter -0			0.	
i Subtract line 1f from line 1c. If zero				0.	
j If there is an amount other than ze	ro on either line 1h or li	ne 1i, did the organiza	tion file Form 4720	_	
reporting section 4911 tax for this	year?				Yes No
(Some organizations t	hat made a section 50 See the separa	te instructions for lin	nave to complete all c les 2a through 2f.)	of the five columns be	elow.
	Lobbying Expen	ditures During 4-Yea	r Averaging Period		<u> </u>
Calendar year (or fiscal year beginning in)	(a) 2020	<b>(b)</b> 2021	<b>(c)</b> 2022	(d) 2023	(e) Total
2a Lobbying nontaxable amount	1,000,000.	1,000,000.	1,000,000.	1,000,000.	4,000,000.
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					6,000,000.
c Total lobbying expenditures	236,070.	243,045.	386,045.	418,296.	1,283,456.
d Grassroots nontaxable amount	250,000.	250,000.	250,000.	250,000.	1,000,000.
<ul> <li>Grassroots ceiling amount</li> </ul>					

Schedule C (Form 990) 2023

33,736.

1,500,000.

85,296.

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

19,845.

18,845.

12,870.

Page 3

## Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)		(b	<b>)</b>
of the	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
•	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
a	Volunteers?				
h	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
	Media advertisements?				
	Mailings to members, legislators, or the public?				
	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
_	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
i	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section	n 501(c)(5	), or sec	tion	
	501(c)(6).				
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3 Dar	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section	e prior year?	3	tion	
rai	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered				3 is
	answered "Yes."	110 011 (	b) i ait i	A,c	0, 13
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic				
	expenses for which the section 527(f) tax was paid).				
а	Current year		2a		
	Carryover from last year				
	Total				
3	A		١ ۵		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exc	ess			
	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po	olitical			
	expenditures next year?		. 4		
	Taxable amount of lobbying and political expenditures. See instructions		5		
Par	t IV Supplemental Information				
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list); Part II-A	, lines 1 a	nd 2 (see	
	actions); and Part II-B, line 1. Also, complete this part for any additional information.				
FORM	990, SCHEDULE C, PART II-A, LINE 1:				
TOPE	YING EXPENDITURES INCLUDE MEETINGS WITH LEGISLATIVE STAFF AND				
порг	TING EALENDITORES INCHOSE MEDITINGS WITH DEGISEATIVE STAFF AND				
GOVE	RNMENT OFFICIALS REGARDING WILDLIFE CONSERVATION AND HEALTH PROGRAMS,				
PRIC	RITIES, AND FUNDING NEEDS; ADVOCACY RELATED TO FEDERAL, STATE, AND				
LOCA	L LEGISLATION AND REGULATIONS THAT AFFECT BIODIVERSITY, WILDLIFE				
CONS	ERVATION, WILDLIFE HEALTH, AND ZOOS; AND REPRESENTATION AT RELATED				
			Schedu	le C (Form	990) 2023

Schedule OFFOTT 900,2023 ZOOLOGICAL SOCIETY OF SAN DIROC 95 1648219 Page 4 Part IV SUpplemental Information (continued)  SOVERNMENT COMMITTEE HEARINGS.	Schedule (	C (Form 990) 2023	ZOOLOGICAL SOCIETY OF SAN DIEGO	95-1648219	Page 4
	Part IV	Supplemental Info	rmation <sub>(continued)</sub>		
OVERNMENT COMMITTER HEARINGS.		-			
	GOVERNME	NT COMMITTEE HEARING	S.		
	_				

## **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

ZOOLOGICAL SOCIETY OF SAN DIEGO

**Employer identification number** 95-1648219

organization answered "Yes" on Form 990, Part IV, line 6.	
	and other accounts
	and other accounts
1 Total number at end of year	
2 Aggregate value of contributions to (during year)	
3 Aggregate value of grants from (during year)	
4 Aggregate value at end of year  5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds	
are the organization's property, subject to the organization's exclusive legal control?	Yes No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only	L 165 L 140
for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring	
impermissible private benefit?	Yes No
Part II Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7.	
1 Purpose(s) of conservation easements held by the organization (check all that apply).	
Preservation of land for public use (for example, recreation or education) Preservation of a historically imp	portant land area
Protection of natural habitat Preservation of a certified histori	ric structure
Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation	
day of the tax year.	eld at the End of the Tax Year
a Total number of conservation easements 2a	
b Total acreage restricted by conservation easements 2b	
c Number of conservation easements on a certified historic structure included on line 2a 2c	
d Number of conservation easements included on line 2c acquired after July 25, 2006, and not	
on a historic structure listed in the National Register	
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization duri	iring the tax
year	
Number of states where property subject to conservation easement is located	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	Yes No
violations, and enforcement of the conservation easements it holds?  6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easement	—
Countries voluntees needed to membering, inepeeting, nationing of violations, and embering economication eacemen	onto during the your
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements di	during the year
8 Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i)	
and section 170(h)(4)(B)(ii)?	Yes No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and	
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describe	es the
organization's accounting for conservation easements.	
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar A	Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.	
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet	
of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of publ	blic
service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
<b>b</b> If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet wor	
art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public	c service,
provide the following amounts relating to these items.	
(i) Revenue included on Form 990, Part VIII, line 1	
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide	
the following amounts required to be reported under FASB ASC 958 relating to these items:	
<ul> <li>a Revenue included on Form 990, Part VIII, line 1</li> <li>b Assets included in Form 990, Part X</li> </ul>	
	chedule D (Form 990) 2023

Pai	t III Organizations Maintaining C	ollections of Ar	t, Historical Tr	easures, o	r Other	Similar	Assets	(contin	ued)	age –
3	Using the organization's acquisition, accession							,		
	collection items (check all that apply).			_	_					
а	X Public exhibition	d	X Loan or ex	change progra	am					
b	X Scholarly research	е								
С	X Preservation for future generations									
4	Provide a description of the organization's co	ollections and explain	how they further	the organizatio	n's exem	pt purpos	se in Part	XIII.		
5	During the year, did the organization solicit o	r receive donations o	of art, historical tre	asures, or othe	er similar a	assets				
	to be sold to raise funds rather than to be maintained as part of the organization's collection?									
Pai	t IV Escrow and Custodial Arrang	gements Comple	te if the organization	n answered "	Yes" on F	orm 990,	Part IV, li	ne 9, or		
	reported an amount on Form 990, Par	t X, line 21.								
1a	Is the organization an agent, trustee, custodi	an, or other intermed	liary for contribution	ns or other as	sets not ir	ncluded		_		_
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XIII									
								Amount	t	
С	Beginning balance					1c				
d	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f		_		
2a	Did the organization include an amount on Fe	orm 990, Part X, line	21, for escrow or o	custodial acco	unt liabilit	y?	L	Yes		_ No
_	If "Yes," explain the arrangement in Part XIII.									
Pai	t V Endowment Funds Complete if									
		(a) Current year	(b) Prior year	(c) Two year		, ,	ears back	(e) Four		
	Beginning of year balance	226,046,000.	259,585,000				32,000.			000.
	Contributions	7,887,000.	7,394,000	<del>-</del>	5,000.		91,000.			000.
	Net investment earnings, gains, and losses	25,704,000.	-33,621,000	. 31,904	1,000.	21,8	24,000.	27,	434,	000.
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs	5,231,000.	7,312,000	4,121	1,000.	3,5	90,000.	6,	166,	000.
f	Administrative expenses									
g	End of year balance	254,406,000.	226,046,000	. 259,585	5,000.	225,5	57,000.	174,	432,	000.
2	Provide the estimated percentage of the curr	•	e (line 1g, column (	a)) held as:						
а	Board designated or quasi-endowment	35.0000	_%							
b	Permanent endowment 65.0000	%								
С	Term endowment0000	%								
	The percentages on lines 2a, 2b, and 2c sho	uld equal 100%.								
3a	Are there endowment funds not in the posse	ssion of the organiza	tion that are held a	and administer	ed for the	)		_		
	organization by:								Yes	No
	(i) Unrelated organizations?							3a(i)	Х	
								3a(ii)		X
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R	?				3b		<u> </u>
4	Describe in Part XIII the intended uses of the		wment funds.							
Pai	t VI Land, Buildings, and Equipm									
	Complete if the organization answered		· · ·	T						
	Description of property	(a) Cost or o basis (investn		st or other s (other)	٠,	cumulate reciation	d	(d) Bool	k valu	ie
12	Land	,	,	3,802,185.				3	802	185.
	Buildings			2,839,974.	8	38,984,	284.			690.
	Leasehold improvements			3,394,330.		21,707,				160.
	Equipment			7,103,377.		74,377,				031.
	Other			5,064,327.	<u> </u>	, ,	-			327.
	. Add lines 1a through 1e. (Column (d) must e								-	393.
. 5.0		<u>quai i Oiiii 330, Fail i</u>	A, IIII TOC, COIUIII	برب <u>ات ا</u>			Schedule			

Scnedule D (Form 990) 2023

Part VIII Investments - Other Securit	ties
---------------------------------------	------

Complete if the organization answered	"Vac" /	on Form 990	Dart IV	line 11h	See Form 990	Dart Y line 12
Complete ii the organization answered	162 (	011 F01111 990,	rail iv.	, III I <del>U</del> II ID.	See Fulli 990.	, Fail A, IIIIE 12.

•	· · · · · ·	· · · · · · · · · · · · · · · · · · ·
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other		
(A) PARTNERSHIPS AND OTHER AT NAV	82,303,000.	END-OF-YEAR MARKET VALUE
(B) INVESTMENT IN LIMITED PARTNERSHIPS	28,955,000.	COST
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))	111,258,000.	

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
otal. (Col. (b) must equal Form 990. Part X. line 13. col. (B))		

#### Part IX Other Assets

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) SPLIT-INTEREST AGREEMENTS	44,502,431.
(2) PENSION BENEFIT ASSET	15,120,927.
(3) 457(B) ASSET	2,204,011.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, line 15, col. (B))	61,827,369.

#### Other Liabilities Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)	LIABILITY FOR PENSION BENEFITS	12,973,171.
(3)	SPLIT-INTEREST AGREEMENTS	15,299,027.
(4)	457(B) LIABILITY	2,157,914.
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))		30,430,112.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

	rt XI Reconciliation of Revenue per Audited Financial Stat					
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.				
1	Total revenue, gains, and other support per audited financial statements		1			
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a				
b	Donated services and use of facilities					
С	Recoveries of prior year grants					
d	Other (Describe in Part XIII.)					
е	Add lines 2a through 2d		2e			
3	Subtract line 2e from line 1		3			
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				
С	Add lines <b>4a</b> and <b>4b</b>		4c			
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.	)	5			
Pa	rt XII Reconciliation of Expenses per Audited Financial Sta	atements With Exper	ises per Return			
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.				
1	Total expenses and losses per audited financial statements		1			
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a				
b	Prior year adjustments	2b				
С	Other losses	2c				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d					
3	Subtract line 2e from line 1		3			
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1				
а	Investment expenses not included on Form 990, Part VIII, line 7b					
b	Other (Describe in Part XIII.)	4b				
	Add lines 4a and 4b					
5 <b>D</b> 2	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1: rt XIII Supplemental Information	8.)	5			
		4.5.107.11.101	5			
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4		Part V, line 4; Part X, line 2; Part XI,			
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide ar	ny additional information.				
PART	7 TTT TTND 13					
	' III LINE IA:					
TN ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL OPCANIZATIONS						
IN A	F III, LINE 1A: ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI	ZATIONS				
IN A	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI	ZATIONS,				
	·					
	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI					
ANIM	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI	NAL AMOUNT OF				
ANIM	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI	NAL AMOUNT OF				
ANIM	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI	NAL AMOUNT OF				
ANIM	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI MAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMI DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING V	NAL AMOUNT OF				
ANIM ONE ADDI	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMIDOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VICTIONALLY, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERO	NAL AMOUNT OF VALUE.				
ANIM ONE ADDI	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANI MAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMI DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING V	NAL AMOUNT OF VALUE.				
ANIM ONE ADDI	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMIDOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VICTIONALLY, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERO	NAL AMOUNT OF VALUE.  OUS AND BREEDING				
ANIM ONE ADDI	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMINO DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VICTIONALLY, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, A	NAL AMOUNT OF VALUE.  OUS AND BREEDING				
ANIMONE ADDI	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMINO DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VICTIONALLY, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, A	NAL AMOUNT OF VALUE.  DUS AND BREEDING S RELATED TO				
ANIM ONE ADDI ATTE	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANICAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMIC DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUE, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, AGE, SEX, ENDANGERED STATUS, AGE, SEX, ENDANGERED STATUS, AGE, AND HORTICURTURAL ACQUISITIONS ARE EXPENSED IN THE PERMANANCE AND HORTICURTURAL ACQUISITIONS ARE EXPENSED.	AND BREEDING RIOD OF				
ANIM ONE ADDI ATTE	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOME DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUE, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, ACCURTANCE OF THE STATE OF THE ST	AND BREEDING RIOD OF				
ANIM ONE ADDI ATTE	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMINOCOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUE, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, ACCUPANTIAL, WHEREBY IT IS IMPRACTICABLE TO ASSIGN VALUE, COSTSMAL AND HORTICURTURAL ACQUISITIONS ARE EXPENSED IN THE PERMISSION. IN AN ONGOING COMMITMENT TO ENHANCE THE WORLDWILL	NAL AMOUNT OF VALUE.  OUS AND BREEDING S RELATED TO RIOD OF				
ANIM ONE ADDI ATTE	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANICAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMIC DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUE, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, AGE, SEX, ENDANGERED STATUS, AGE, SEX, ENDANGERED STATUS, AGE, AND HORTICURTURAL ACQUISITIONS ARE EXPENSED IN THE PERMANANCE AND HORTICURTURAL ACQUISITIONS ARE EXPENSED.	NAL AMOUNT OF VALUE.  OUS AND BREEDING S RELATED TO RIOD OF				
ANIM ONE ADDI ATTF POTE ANIM ACQU	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOME DOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUED AND HORTICULTURAL COLLECTION HAVE NUMEROUSED INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, ACCUPANTIAL, WHEREBY IT IS IMPRACTICABLE TO ASSIGN VALUE, COSTSMAL AND HORTICURTURAL ACQUISITIONS ARE EXPENSED IN THE PERMISSION. IN AN ONGOING COMMITMENT TO ENHANCE THE WORLDWILL RODUCTION AND PRESERVATION OF WILDLIFE, SDZWA SHARES ANIMAL	NAL AMOUNT OF VALUE.  OUS AND BREEDING RIOD OF DE ALS WITH OTHER				
ANIM ONE ADDI ATTF POTE ANIM ACQU	ACCORDANCE WITH CUSTOMARY PRACTICE AMONG ZOOLOGICAL ORGANIMAL AND HORTICULTURAL COLLECTIONS ARE RECORDED AT THE NOMINOCOLLAR, AS THERE IS NO OBJECTIVE BASIS FOR ESTABLISHING VALUE, ANIMAL AND HORTICULTURAL COLLECTION HAVE NUMERORIBUTES, INCLUDING SPECIES, AGE, SEX, ENDANGERED STATUS, ACCUPANTIAL, WHEREBY IT IS IMPRACTICABLE TO ASSIGN VALUE, COSTSMAL AND HORTICURTURAL ACQUISITIONS ARE EXPENSED IN THE PERMISSION. IN AN ONGOING COMMITMENT TO ENHANCE THE WORLDWILL	NAL AMOUNT OF VALUE.  OUS AND BREEDING RIOD OF DE ALS WITH OTHER				

Part XIII Supplemental Information (continued) PART III, LINE 4: SDZWA IS COMMITTED TO SAVING SPECIES WORLDWIDE BY UNITING OUR EXPERTISE IN WILDLIFE CARE AND CONSERVATION SCIENCE WITH OUR DEDICATION TO INSPIRING PASSION FOR NATURE. SDZWA IS DEDICATED TO CONSERVATION WORK SUPPORTING EIGHT HUBS LOCATED AROUND THE GLOBE, ACROSS SIX CONTINENTS, WILDLIFE CARE AND CONSERVATION SCIENCE EXPERTISE ANCHORS CONSERVATION PROJECTS IN THESE REGIONS DRIVING GREATER IMPACT FOR WILDLIFE. CONSERVATION IS AT THE HEART OF EVERYTHING THE ORGANIZATION PURSUES AS IT STARTS WITH CONNECTING PEOPLE WITH WILDLIFE THROUGH OUR ZOOLOGICAL PARKS AND EDUCATION PROGRAMS INSPIRING AND EDUCATING OUR GUESTS EVERY DAY. PART V, LINE 4: ENDOWMENT DISTRIBUTIONS ARE USED FOR WILDLIFE CARE AND CONSERVATION ACTIVITIES AS THE SPECIFICALLY IDENTIFIED PURPOSE OF THE ENDOWMENT. PART X, LINE 2: SDZWA, A CALIFORNIA NONPROFIT PUBLIC BENEFIT CORPORATION, IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE OF 1954, AS AMENDED, AND THE REVENUE AND TAXATION CODE OF THE STATE OF CALIFORNIA. IN ACCORDANCE WITH ACCOUNTING STANDARDS FOR INCOME TAXES, INCOME TAX BENEFITS AND/OR LIABILITIES ARE RECOGNIZED FOR INCOME TAX POSITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, ONLY WHEN IT IS DETERMINED THAT THE INCOME TAX POSITION WILL MORE-LIKELY-THAN-NOT BE SUSTAINED UPON EXAMINATION BY TAXING AUTHORITIES. SDZWA HAS ANALYZED THE TAX POSITIONS TAKEN IN ITS FILINGS WITH THE INTERNAL REVENUE SERVICE AND THE CALIFORNIA FRANCHISE TAX BOARD. SDZWA BELIEVES THAT ITS INCOME TAX FILING POSITIONS WILL BE SUSTAINED UPON EXAMINATION AND DOES NOT

## SCHEDULE F (Form 990)

## Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

Open to Public

**Employer identification number** 

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

OMB No. 1545-0047

Name of the organization ZOOLOGICAL SOCIETY OF SAN DIEGO 95-1648219 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, X Yes the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (e) If activity listed in (d) (c) Number of (d) Activities conducted in the region (f) Total (a) Region (b) Number of expenditures employees, offices (by type) (such as, fundraising, prois a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors of service(s) in the region recipients located in the region) in the region in the region EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIUM 0 GRANTS TO RECIPIENTS 104,600. CENTRAL AMERICA AND THE CARIBBEAN -ANTIGUA & BARBUDA. ARUBA, BAHAMAS 0 0 PROGRAM SERVICES CONSERVATION ACTIVITIES 5,219. SOUTH AMERICA -ARGENTINA, BOLIVIA, BRAZIL, CHILE, COLUMBIA, ECUADOR 0 0 GRANTS TO RECIPIENTS 979,332. EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA ٥ GRANTS TO RECIPIENTS 0 463,741. SOUTH AMERICA -ARGENTINA, BOLIVIA, BRAZIL, CHILE, COLUMBIA, ECUADOR 29 PROGRAM SERVICES CONSERVATION ACTIVITIES 151,615. SUB-SAHARAN AFRICA -ANGOLA, BENIN, BOTSWANA, BURKINA 0 0 GRANTS TO RECIPIENTS 1,292,311. EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA 0 0 PROGRAM SERVICES CONSERVATION ACTIVITIES 286,270. SUB-SAHARAN AFRICA -ANGOLA, BENIN, BOTSWANA, BURKINA PROGRAM SERVICES CONSERVATION ACTIVITIES FASO 1 64 2,046,342. 2 95 5,329,430. 3 a Subtotal **b** Total from continuation 0 95,000. 0 sheets to Part I ...... c Totals (add lines 3a

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2023

5,424,430.

and 3b)

95

Part I Co	ontinuatio	n of Activitie	s per Region	l- (Schedule F (Form 990), Part I, line 3	)	
(a) Regi		(b) Number of offices in the region		(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
NORTH AMERICA	A -					
CANADA AND ME						
BUT NOT THE U						
STATES		0	0	GRANTS TO RECIPIENTS		95,000.
Totals	<b>&gt;</b>					95,000.

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SUB-SAHARAN						
		AFRICA - ANGOLA,	CONSERVATION SUPPORT					
		BENIN, BOTSWANA,	FOR GIRAFFES,					
		BURKINA FASO,	ELEPHANTS, AND RHINOS	637,942.	WIRE TRANSFER	0.		
		EAST ASIA AND THE	,					
		PACIFIC -						
		AUSTRALIA,	CONSERVATION SUPPORT					
		BRUNEI, BURMA,	FOR PLATYPUS	241,020.	WIRE TRANSFER	0.		
		SUB-SAHARAN	CONSERVATION SUPPORT					
		AFRICA - ANGOLA,	FOR GIRAFFE					
			RELOCATION, ELEPHANT					
		BURKINA FASO,	AND RHINO	188,473.	WIRE TRANSFER	0.		
		SUB-SAHARAN						
		AFRICA - ANGOLA,						
		BENIN, BOTSWANA,	CONSERVATION SUPPORT					
		BURKINA FASO,	FOR GREVY'S ZEBRA	150,000.	WIRE TRANSFER	0.		
		SUB-SAHARAN	SUPPORT FOR LAB					
		AFRICA - ANGOLA,	UPGRADES FOR NORTHERN					
		BENIN, BOTSWANA,	KENYA CONSERVATION					
		BURKINA FASO,	RESEARCH	115,000.	WIRE TRANSFER	0.		
		NORTH AMERICA -						
		CANADA AND						
		MEXICO, BUT NOT	CONSERVATION SUPPORT					
		UNITED STATES	FOR POLAR BEARS	85,000.	WIRE TRANSFER	0.		
		SUB-SAHARAN						
		AFRICA - ANGOLA,						
		BENIN, BOTSWANA,	CONSERVATION SUPPORT					
		BURKINA FASO,	FOR ELEPHANTS	83,000.	WIRE TRANSFER	0.		
		EAST ASIA AND THE	SUPPORT FOR VEHICLE					
		PACIFIC -	AND FIELD RESEARCH					
		AUSTRALIA,	FOR VIETNAM					
		BRUNEI, BURMA,	CONSERVATION WORK	73,536.	WIRE TRANSFER	0.		

26

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2023

Page 2

Part II Continuation o	f Grants and Other	Assistance to Organiza	tions or Entities Outside the	United States.	(Schedule F (Form 9	90), Part II, line 1	)	r ago z
1 (a) Name of organization	<b>(b)</b> IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		EUROPE (INCLUDING	CONSERVATION SUPPORT					
		ICELAND &	FOR POSTDOCTORAL					
		GREENLAND) -	RESEARCH FOR IUCN					
		ALBANIA, ANDORRA,	SPECIES	50,000.	WIRE TRANSFER	0.		
		EAST ASIA AND THE	CONSERVATION					
		PACIFIC -	ACTIVITIES FOR PLANT					
		AUSTRALIA,	RESTORATION FROM					
		BRUNEI, BURMA,	AUSTRALIAN WILDFIRES	48,000.	WIRE TRANSFER	0.		
		SUB-SAHARAN						
		AFRICA - ANGOLA,	CONSERVATION SUPPORT					
		BENIN, BOTSWANA,	FOR "LION GOVERNORS"					
		BURKINA FASO,	PROGRAM	44,100.	WIRE TRANSFER	0.		
		SOUTH AMERICA -						
		ARGENTINA,	CONSERVATION SUPPORT					
		BOLIVIA, BRAZIL,	FOR CONSERVATION					
		CHILE, COLUMBIA,	GENOMICS IN PERU	43,540.	WIRE TRANSFER	0.		
		EAST ASIA AND THE						
		PACIFIC -						
		AUSTRALIA,	CONSERVATION SUPPORT					
		BRUNEI, BURMA,	FOR KOALAS	30,000.	WIRE TRANSFER	0.		
		EAST ASIA AND THE						
		PACIFIC -						
		AUSTRALIA,	CONSERVATION SUPPORT					
		BRUNEI, BURMA,	FOR KOALAS	30,000.	WIRE TRANSFER	0.		
		SUB-SAHARAN						
		AFRICA - ANGOLA,	CONSERVATION SUPPORT					
		BENIN, BOTSWANA,	FOR RHINOS IN SOUTH					
		BURKINA FASO,	AFRICA	25,098.	WIRE TRANSFER	0.		
		EUROPE (INCLUDING						
		ICELAND &	SUPPORT FOR WILDLIFE					
		GREENLAND) -	RANGER CHALLENGE FOR					
		ALBANIA, ANDORRA,	AFRICAN CONSERVATION	25,000.	WIRE TRANSFER	0.		
		SOUTH AMERICA -						
		ARGENTINA,						
		BOLIVIA, BRAZIL,	CONSERVATION SUPPORT					
		CHILE, COLUMBIA,	FOR ANDEAN BEARS	20,000.	WIRE TRANSFER	0.		

Schedule F (Form 990)

7,250. WIRE TRANSFER

0.

FOR GIRAFFE RESEARCH

BURKINA FASO,

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. (h) Method of valuation (book, FMV, appraisal, other) (c) Number of (d) Amount of (e) Manner of (f) Amount of (g) Description of (a) Type of grant or assistance (b) Region recipients cash grant cash disbursement noncash assistance noncash assistance EUROPE (INCLUDING ICELAND & GREENLAND) -POSTDOCTORAL RESEARCH ALBANIA, ANDORRA, 29,600. WIRE TRANSFER 0.

"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see

the Instructions for Form 5713; don't file with Form 990)

Sched	ule F (Form 990) 2023 ZOOLOGICAL SOCIETY OF SAN DIEGO	95-1648219	Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see the Instructions for Form 926)	X Yes	☐ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see the Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see the Instructions for Form 5471)	X Yes	☐ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see the Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see the Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		

Schedule F (Form 990) 2023

Yes X No

Schedule F (Form 990) 2023 ZOOLOGICAL SOCIETY OF SAN DIEGO	95-1648219	Page 5
Part V Supplemental Information		<del>-</del>
Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accou	nting method; amounts of	
investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method)	nod); and Part III, column (c)	
(estimated number of recipients), as applicable. Also complete this part to provide any additional info	rmation. See instructions.	
DADE T LINE 2.		
PART I, LINE 2:		
THE ORGANIZATION'S PROCEDURE FOR MONITORING THE USE OF GRANT FUNDS		
OUTSIDE OF THE U.S. CONSISTS OF MONITORING THROUGH ACTIVITY REPORTS AND		
FINANCIAL REPORTS. SITE VISITS AND INSPECTIONS ARE MADE FOR CERTAIN		
ACTIVITIES WHEN APPROPRIATE.		
PART I, LINE 3:		
ALL EXPENDITURES ARE REPORTED ON AN ACCRUAL BASIS AS EXPENSES ARE		
THE DISTRICT OF THE REPORTED OF THE RECORD DISTRICT OF THE DIS		
INCURRED AND AS GRANTS ARE AWARDED.		
PART II, COLUMN (D):		
IIMI II, COLOM (B).		
REGION: SUB-SAHARAN AFRICA - ANGOLA, BENIN, BOTSWANA, BURKINA FASO,		
(D) PURPOSE OF GRANT: CONSERVATION SUPPORT FOR GIRAFFE RELOCATION,		
ELEPHANT AND RHINO SANCTUARIES, AND PROJECTS FOR HUMAN COEXISTANCE WITH		
EDITINATING MINO SINCISINIES, IND INCOLUES FOR HOME COUNTERINGS WITH		
WILDLIFE INCLUDING ELEPHANT, ELAND, ORYX, AND GIRAFFE		
(A) REGION:		
(A) REGION.		
EUROPE (INCLUDING ICELAND & GREENLAND) - ALBANIA, ANDORRA, AUSTRIA, BELGIUM		
(D) PURPOSE OF GRANT: CONSERVATION SUPPORT FOR POSTDOCTORAL RESEARCH FOR		
THEN CRECIES STASSIBLEANTON SMANIS		
IUCN SPECIES CLASSIFICATION STATUS		

## SCHEDULE G (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Employer identification number

ZOOLOGICAL	SOCIETY OF SAN DIEGO				95-164821	9
	Complete if the organization answe	red "Y	es" or	n Form 990, Part IV, I	ine 17. Form 990-EZ	filers are not
required to complete this par						
<ul> <li>Indicate whether the organization rais</li> <li>a X Mail solicitations</li> <li>b X Internet and email solicitations</li> </ul>	e X Solicitat  f X Solicitat	tion of	non-g gover	overnment grants nment grants		
c X Phone solicitations d X In-person solicitations	g X Special	fundra	ising (	events		
<ul><li>d X In-person solicitations</li><li>2 a Did the organization have a written of</li></ul>	or oral agreement with any individual	(includ	lina of	ficers, directors, trus	tees, or	
key employees listed in Form 990, P	,	•	•		X Yes	☐ No
<b>b</b> If "Yes," list the 10 highest paid indicompensated at least \$5,000 by the		ant to	agreer	ments under which th	ne fundraiser is to be	•
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) fundr have cr or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
SD&A TELESERVICES, INC		Yes	No			
5757 W CENTURY BLVD #300, LOS	TELEMARKETING FUNDRAISING		Х	0.	23,117.	-23,117.
					23,117.	-23,117.
3 List all states in which the organization or licensing.	n is registered or licensed to solicit o	ontrib	utions	or has been notified	it is exempt from re	gistration
AL,AK,AR,CA,CO,CT,DC,FL,GA,HI,I	L,KS,KY,LA,ME,MA,MI,MN,MS,M	O,NV,	MH,N	J,NM,NY		
NC,ND,OH,OK,OR,PA,RI,SC,TN,UT,V	A,WA,WV,WI					

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990) 2023

SEE PART IV FOR CONTINUATIONS

Pa	rt I		_							
		of fundraising event contributions and gro			<u> </u>	ts greater than \$5,000.				
			(a) Event #1	(b) Event #2	(c) Other events  NONE	(d) Total events				
			RITZ	WILD	NOINE	(add col. (a) through				
			(event type)	(event type)	(total number)	col. <b>(c)</b> )				
nue			, ,,	71 7						
Revenue	1	Gross receipts	1,475,472.	39,816.		1,515,288.				
æ										
	2	Less: Contributions	1,285,922.	23,066.		1,308,988.				
	_	0	100 550	16 750		206 200				
	3	Gross income (line 1 minus line 2)	189,550.	16,750.		206,300.				
	4	Cash prizes								
	5	Noncash prizes	76,622.			76,622.				
ses										
pen	6	Rent/facility costs	287,226.	57,565.		344,791.				
Direct Expenses	7	Food and beverages	229,420.	10,868.		240,288.				
irec	'	rood and beverages	225,125.	20,000.						
	8	Entertainment	50,920.	11,500.		62,420.				
		Other direct expenses		61,947.		137,586.				
	10	Direct expense summary. Add lines 4 through	9 in column (d)			861,707.				
D-		Net income summary. Subtract line 10 from li				-655,407.				
Pa	rt i	<b>III Gaming.</b> Complete if the organization a \$15,000 on Form 990-EZ, line 6a.	answered "Yes" on Form	1990, Part IV, line 19, or i	reported more than					
		\$13,000 0111 01111 990-L2, line 0a.		(b) Pull tabs/instant		(d) Total gaming (add				
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))				
Revenue										
	1	Gross revenue								
es	2	Cash prizes								
ens	2	Noncash prizes								
Direct Expenses	3	Noncash phizes								
rect	4	Rent/facility costs								
Ö										
	5	Other direct expenses								
			Yes %		Yes %					
	6	Volunteer labor	L No	L No	L No					
	7	Direct expense summary. Add lines 2 through	5 in column (d)							
	Ċ	Direct expense canmary: , taa iii ee z ameag.	10 III 00Iaiiii (a)							
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)							
		ter the state(s) in which the organization condu	_							
		the organization licensed to conduct gaming ac				Yes No				
a	<b>b</b> If "No," explain:									
10a	We	ere any of the organization's gaming licenses re	evoked, suspended, or te	rminated during the tax y	/ear?	Yes No				
b	lf "	Yes," explain:								
	_									
	_									
33208	32 09	D-13-23			Sche	dule G (Form 990) 2023				

Sch	edule G (Form 990) 2023 ZOOLOGICAL SOCIETY OF SAN DIEGO	92-T0	48219	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No No
12	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?		Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	[	13a	%
	An outside facility		13b	%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount	nt		
	of gaming revenue retained by the third party \$			
С	If "Yes," enter name and address of the third party:			
	Name			
	Address			
16	Gaming manager information:			
10				
	Name			
	Gaming manager compensation \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
	Is the organization required under state law to make charitable distributions from the gaming proceeds to			
	retain the state gaming license?		Yes	☐ No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the	ie		
	organization's own exempt activities during the tax year \$			
Pa	rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and	d Part	III, lines 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			
SCH	EDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:			
(I)	NAME OF FUNDRAISER: SD&A TELESERVICES, INC.			
(I)	ADDRESS OF FUNDRAISER: 5757 W CENTURY BLVD #300, LOS ANGELES, CA 90045			

Schedule 6	G (Form 990)	ZOOLOGICAL SOCIETY OF SAN DIEGO	95-1648219	Page 4
Part IV	G (Form 990)  Supplemental Info	mation (continued)		
		(continued)		

#### SCHEDULE I (Form 990)

LHA

332101 11-01-23

Department of the Treasury Internal Revenue Service

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Name of the organization Employer identification number									
ZOOLOGICAL SOO		DIEGO					95-1648219			
Part I General Information on Grants a										
1 Does the organization maintain records t										
criteria used to award the grants or assistance?										
2 Describe in Part IV the organization's pro										
Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.										
·		· · · · · · · · · · · · · · · · · · ·	· ·		(f) Method of		1			
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance			
CARNIVORES LIVELIHOOD AND										
LANDSCAPES - 6620 CITY VIEW DR	00 1051000	501/61/21	F 750				CONSERVATION SUPPORT FOR CHEETAHS			
HUDSONVILLE, MI 49426 ASSOCIATION OF FUNDRAISING	82-1871800	501(C)(3)	5,750.	0.			CHEETAHS			
PROFESSIONALS SAN DIEGO CHAPTER -										
PO BOX 882088 - SAN DIEGO, CA							NATIONAL PHILANTHROPY DAY			
92168	33-0050791	501/C\/3\	6,500.	0.			SPONSORS			
92100	33-0030791	501(C)(3)	0,500.	0.			SPONSORS			
ASSOCIATION OF ZOOS & AQUARIUMS										
PO BOX 79863							SUPPORT WILDLIFE			
BALTIMORE, MD 21279-0863	55-0526930	501(C)(3)	25,000.	0.			TRAFFICKING			
			==,::::							
AUDUBON NATURE INSTITUTE										
6500 MAGAZINE STREET							SUPPORT FOR SSP WILDLIFE			
NEW ORLEANS, LA 70118-4855	51-0157624	501(C)(3)	88,643.	0.			CARE			
CENTER FOR PLANT CS INC										
15600 SAN PASQUAL VALLEY ROAD							CONSERVATION SUPPORT FOR			
ESCONDIDO, CA 92027	22-2527116	501(C)(3)	357,121.	0.			PLANTS			
FIELD PROJECTS INTERNATIONAL										
443 OLD VIA RANCHO DR							SUPPORT TOXICOLOGY AND			
ESCONDIDO, CA 92029	46-3614876		10,000.	0.			MOLECULAR RESEARCH			
2 Enter total number of section 501(c)(3) ar	-		e line 1 table							
3 Enter total number of other organizations	3 Enter total number of other organizations listed in the line 1 table 1.									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2023

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
FLORIDA INTERNATIONAL UNIVERSITY FOUNDATION INC - 11200 SW 8TH ST MARC 5TH FLR - MIAMI, FL 33199	23-7047106	501(C)(3)	10,000.	0.			SUPPORT FLORIDA INTERNATIONAL UNIVERSITY'S PROJECT MECISTOPS		
GLADYS PORTER ZOO 5000 RINGGOLD ST BROWNSVILLE, TX 78520	74-1604409	501(C)(3)	8,729.	0.			SUPPORT FOR INDIAN GHARIAL CONSERVATION WORK		
GLOBAL CONSERVATION NETWORK 12101 JOHNNY CAKE RIDGE ROAD APPLY VALLEY, MN 55124	41-1719362	501(C)(3)	12,500.	0.			CONSERVATION SUPPORT FOR IUCN, CPSG, AND SSC		
GREATER LOS ANGELES ZOO ASSOCIATION - 5333 ZOO DRIVE - LOS ANGELES, CA 90027	95-6000735	115	10,000.	0.			SUPPORT FOR PENINSULAR PRONGHORN CONSERVATION		
INTERNATIONAL ELEPHANT FOUNDATION PO BOX 366 AZLE, TX 96098	75-2815706	501(C)(3)	26,000.	0.			CONSERVATION SUPPORT FOR ELEPHANTS		
POLAR BEARS INTERNATIONAL PO BOX 3008 BOZEMAN, MT 59772	77-0322706	501(C)(3)	32,500.	0.			CONSERVATION SUPPORT FOR POLAR BEARS DISEASE RESEARCH		
RED PANDA NETWORK 494 W. 10TH AVE, SUITE 7 EUGENE, OR 97401	26-1103671	501(C)(3)	5,750.	0.			CONSERVATION SUPPORT FOR RED PANDA		
REGENTS OF THE UNIVERSITY OF CALIFORNIA AT SAN DIEGO - 9500 GILMAN DRIVE, MC 0009 - LA JOLLA, CA 92093	95-6006144	115	161,794.	0.			CONSERVATION SUPPORT FOR RHINOCERES		
REGENTS OF THE UNIVERSITY OF CALIFORNIA, DAVIS - ONE SHIELDS AVE - DAVIS, CA 95616	94-6036494	115	25,000.	0.			CONSERVATION SUPPORT FOR		

Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)									
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance		
REGENTS UC, UNIV OF CA DAVIS - VMTH VMTH FINANCIAL SVC - ADMIN ANNEX ONE SHIELDS AVE - DAVIS, CA 95616-5270	94-6036494	115	94,055.	0.			CONSERVATION SUPPORT FOR PATHOLOGY RESIDENT RESEARCH FOR WILDLIFE DISEASE INVESTIGATIONS		
REVIVE & RESTORE 1505 BRIDGEWAY SUITE 203 SAUSALITO, CA 94965	81-4576399	501(C)(3)	48,500.	0.			EDUCATION SUPPORT FOR STEM CELL TECHNOLOGY CONFERENCE		
REWILD PO BOX 129 AUSTIN, TX 78767	26-2887967	501(C)(3)	35,000.	0.			CONSERVATION SUPPORT FOR IUCN SSC		
SAHARA CONSERVATION FUND TREASURER 13220 N RED HILL ROAD MARANA, AZ 85653	26-0171939	501(C)(3)	15,000.	0.			SUPPORT FOR SAHARA CONSERVATION EFFORTS		
SANFORD BURNHAM PREBYS MEDICAL DISCOVERY INSTITUTE - 10901 NORTH TORREY PINES ROAD - LA JOLLA, CA 92037	51-0197108	501(C)(3)	15,000.	0.			FUNDS TO SUPPORT SANFORD BURNHAM PREBYS' GALA		
SPECIES360 7900 INTERNATIONAL DRIVE SUITE 300 MINNEAPOLIS, MN 55425	41-1637575	501(C)(3)	10,000.	0.			FUNDS TO SUPPORT SPECIES CONSERVATION TOOLKIT INITIATIVE		
STATE OF HAWAII DEPARTMENT OF EDUCATION - KEALAKEHE HIGH SCHOOL 74-5000 PUOHULIHULI STREET - KAILUA-KONA, HI 96740	95-2113807	115	8,000.	0.			EDUCATION SUPPORT FOR		
THE ACADEMY OF OUR LADY OF PEACE 4860 OREGON ST SAN DIEGO, CA 92116	95-2113807	501(C)(3)	10,000.	0.			FUNDS TO SUPPORT OLP'S 2023 HACKATHON		
THE ALLEN INSTITUTE FOR ARTIFICIAL INTELLIGENCE - 2157 N NORTLAKE WAY, STE 110 - SEATTLE, WA 98103	82-4083177	501(C)(3)	10,000.	0.			SUPPORT FOR CONSERVATION TECHNOLOGY CONFERENCE		

Part II Continuation of Grants and Other	Assistance to Dor	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE NATURE CONSERVANCY 4245 NORTH FAIRFAX DRIVE #100 ARLINGTON, VA 22203-1606	53-0242652	501(C)(3)	500,000.	0.			CONSERVATION SUPPORT FOR BLACK RHINO
THE PEREGRINE FUND INC 5668 W. FLYING HAWK LANE BOISE, ID 83709	23-1969973	501(C)(3)	10,000.	0.			CONSERVATION SUPPORT FOR
THE XERCES SOCIETY FOR INVERTEBRATE CONSERVATION - PO BOX 84274 - SEATTLE, WA 98124-5574	51-0175253	501(C)(3)	10,000.	0.			CONSERVATION SUPPORT FOR MIGRATORY MONARCH POPULATIONS
TURTLE SURVIVAL ALLIANCE 1989 COLONIAL PARKWAY FORT WORTH, TX 76110	20-0785702	501(C)(3)	20,000.	0.			CONSERVATION SUPPORT FOR
WILDLIFE CONSERVATION NETWORK INC 209 MISSISSIPPI STREET SAN FRANCISCO, CA 94107-2528	30-0108469	501(C)(3)	87,041.	0.			CONSERVATION SUPPORT FOR OKAPI AND ELEPHANTS
			l			1	

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
EDUCATION SUPPORT FOR ADVANCED INQUIRY PROGRAM	6	9,800.	0.		
Part IV   Supplemental Information. Provide the information re	I quired in Part I, lin	l e 2; Part III, column	(b); and any other ac	l dditional information.	
PART I, LINE 2:					
GRANT FUNDS ARE MONITORED THROUGH ACTIVITY REPORTS	S AND FINANCIA	AL REPORTS.			
SITE VISITS AND INSPECTIONS ARE MADE FOR CERTAIN A	ACTIVITIES WHE	EN			
APPROPRIATE.					
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT:					
REGENTS UC, UNIV OF CA DAVIS - VMTH VMTH FINANCIA	SVC				
(H) PURPOSE OF GRANT OR ASSISTANCE: CONSERVATION :	SUPPORT FOR PA	ATHOLOGY			

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2023

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

ZOOLOGICAL SOCIETY OF SAN DIEGO

Employer identification number

3TY OF SAN DIEGO 95-1648219

D	art I Questions Regarding Compensation	,,,,,		
	inti   Questions negarating compensation		Var	N.
4.			Yes	No
ia	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.    X   First-class or charter travel   Housing allowance or residence for personal use			
	The chase of or all of the chase of the chas			
	Travel for companions  Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	X   Discretionary spending account     Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	<u> </u>
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	X   Independent compensation consultant   X   Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		х
	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	0   11   504/ VO) 504/ VA)   1504/ VO)   1   11   1   1   1   1   1   1   1			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		.,
a	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7	Х	<u> </u>
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		L

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		<b>(B)</b> Breakdown of V	V-2 and/or 1099-MISO compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) PAUL BARIBAULT	(i)	1,297,538.	490,932.	9,058.	20,286.	42,963.	1,860,777.	0.
PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0,	0.
(2) SHAWN DIXON	(i)	577,369.	166,821.	17,372.	23,743.	29,987.	815,292.	0.
CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
(3) DAVID FRANCO	(i)	536,108.	163,197.	15,109.	16,500.	22,492.	753,406.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
(4) DAVID GILLIG	(i)	491,657.	70,934.	25,640.	16,500.	11,121.	615,852.	0.
CHIEF PHILANTHROPY OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
(5) NADINE LAMBERSKI	(i)	370,569.	60,658.	11,493.	81,184.	15,871.	539,775.	0.
CHF. CONSERVATION/WILDLIFE	(ii)	0.	0.	0.	0.	0.	0,	0.
(6) WENDY BULGER	(i)	366,659.	50,535.	12,361.	76,861.	7,772.	514,188.	0.
GENERAL COUNSEL	(ii)	0.	0.	0.	0.	0.	0,	0.
(7) LISA PETERSON	(i)	389,135.	62,906.	11,031.	21,018.	16,928.	501,018.	0.
EXEC DIRECTOR, SAFARI PARK	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) ERIKA KOHLER	(i)	384,827.	55,361.	15,785.	20,961.	20,035.	496,969.	0.
EXECUTIVE DIRECTOR, SAN DIEGO ZOO	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) DAVID MILLER	(i)	353,119.	57,245.	20,315.	16,500.	31,634.	478,813.	0.
CHIEF MARKETING OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
(10) EAMONN FARRELL	(i)	230,298.	17,929.	1,961.	10,190.	19,235.	279,613.	0.
VP OF CONSTRUCTION & ARCH	(ii)	0.	0.	0.	0.	0.	0,	0.
(11) KAREN BHATT	(i)	203,788.	30,609.	1,407.	11,981.	6,864.	254,649.	0.
VICE PRESIDENT, HUMAN RESOURCES	(ii)	0.	0.	0.	0.	0.	0,	0.
(12) AIDA ROSA	(i)	331,165.	53,969.	10,606.	-169,051.	14,404.	241,093.	0.
CHF. HUMAN RESOURCES OFFICER	(ii)	0.	0.	0.	0.	0.	0,	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE J. PART I. LINE 1A:

A LIMITED NUMBER OF FIRST-CLASS TICKETS HAVE BEEN BOOKED FOR LONG

DISTANCE TRAVEL WHEN BUSINESS CLASS IS NOT OFFERED (IN 2023, 7 TICKETS

FOR A TOTAL COST OF UNDER \$4,000). CHARTER FLIGHTS ARE BOOKED IN REMOTE

FIELD LOCATIONS WHERE OTHER MODES OF TRANSPORTATION ARE UNAVAILABLE. OR

ARE IMPRACTICAL DUE TO TIME, COST, OR SAFETY CONSIDERATIONS.

A DISCRETIONARY SPENDING PLAN COVERING HEALTHY LIFESTYLE EXPENDITURES

TO PROMOTE WELLBEING IS OFFERED TO EXECUTIVES AND OFFICERS. COVERING

CERTAIN ELIGIBLE EXPENSES TO SUPPLEMENT THE ORGANIZATION'S HEALTH

PLANS. QUALIFIED PLAN EXPENSES ARE REIMBURSED BY THE EMPLOYER UP TO

\$300 PER MONTH FOR EXECUTIVES AND \$450 PER MONTH FOR OFFICERS AND ARE

TAXABLE TO THE EMPLOYEE AS INCOME.

PART I, LINE 7

SDZWA MAINTAINS AN ANNUAL INCENTIVE PLAN. THE INCENTIVE IS CALCULATED

AS A PERCENTAGE OF EACH PARTICIPATING EMPLOYEE'S ANNUAL SALARY. THE

PERCENTAGE IS BASED ON SDZWA'S ACHIEVEMENT OF SPECIFIED GOALS. EACH

PARTICIPANT EMPLOYEE'S INCENTIVE PERCENTAGE IS ADJUSTED FURTHER BASED

Schedule J (Form 990) 2023

Part III Supplemental information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
ON ANNUAL PERFORMANCE.
SCHEDULE J, PART II, COLUMN C:
DEFERRED COMPENSATION INCLUDES THE CHANGE IN PRESENT VALUE OF ACCRUED
PENSION PLAN BENEFITS. EFFECTIVE DECEMBER 31, 2021, THE DEFINED BENEFIT
PENSION PLANS WERE CLOSED TO NEW PARTICIPANTS AND FUTURE BENEFIT
ACCRUALS WERE FROZEN FOR ACTIVE PLAN PARTICIPANTS. THE CHANGE IN
PRESENT VALUE OF ACCRUED BENEFITS INCLUDES CHANGES IN ECONOMIC AND
DEMOGRAPHIC ASSUMPTIONS TO REFLECT CURRENT CONDITIONS (DISCOUNT RATE,
YEARS TO RETIREMENT, AND MORTALITY). THE CHANGES IN ECONOMIC AND
DEMOGRAPHIC ASSUMPTIONS MAY HAVE A SIGNIFICANT POSITIVE OR NEGATIVE
IMPACT ON THE VALUE OF DEFERRED COMPENSATION.

#### SCHEDULE K (Form 990) Department of the Treasury

Internal Revenue Service

Part I

Supplemental Information on Tax-Exempt Bonds

(c) CUSIP#

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

(d) Date issued

(e) Issue price

(f) Description of purpose

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

Name of the organization

**Bond Issues** 

(a) Issuer name

ZOOLOGICAL SOCIETY OF SAN DIEGO

(b) Issuer EIN

Employer identification number 95-1648219

(g) Defeased (h) On behalf (i) Pooled

	(a) issue in initial	(2) :33001 Em	(6, 555	(4, 24, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5, 5,	(3) 1000	J50	(., 5000)	ion or parpose	(3)	104004	of is:	suer	finan	cing
									Yes	No	Yes	No	Yes	No
C	ALIFORNIA MUNICIPAL FINANCE													
<b>A</b> A	UTHORITY	20-1563466	00000000	08/10/20	35,0	00,000.	SEE PART VI			Х		Х		Х
В														
<u>_C</u>														
D														
Part	II Proceeds							T		_				
				Α			В	С				D		
_1_					560,000.									
_2_	Amount of bonds legally defeased									_				
	Total proceeds of issue			,	000,000.					-				
_4_	Gross proceeds in reserve funds									_				
	Capitalized interest from proceeds													
	_									+				
7	•									+				
	Credit enhancement from proceeds									+				
	Working capital expenditures from proceeds									+				
	Capital expenditures from proceeds			1 2-	000,000.									
11	Other spent proceeds			,	000,000.					+				
	Other unspent proceeds  Year of substantial completion				007					+				
13	Teal of Substantial Completion			Yes	No	Yes	No	Yes	No		Yes		No	
14	Were the bonds issued as part of a refunding i	issue of tay-exempt	honds (or	169	NO	162	140	169	NU		169		NO	
17	if issued prior to 2018, a current refunding issued			x										
15	Were the bonds issued as part of a refunding is													
10	issued prior to 2018, an advance refunding iss		•		х									
16	Has the final allocation of proceeds been made			l										
	Does the organization maintain adequate book													
			• •	x										
For P	aperwork Reduction Act Notice, see the Inst							1		Sche	dule K	(Forn	1 9901	20

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2023

		Ç		D
No	Yes	No	Yes	No
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%	<sub>%</sub>	%	,	%
%	%	%	,	%
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		Ç		D
No	Yes	No	Yes	No

 Schedule K (Form 990) 2023
 ZOOLOGICAL SOCIETY OF SAN DIEGO
 95-1648219
 Page 3

Part IV Arbitrage (continued)								
	A B			С	D			
4a Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No
hedge with respect to the bond issue?		Х						
<b>b</b> Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х						
<b>b</b> Name of provider								
c Term of GIC								
<b>d</b> Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		Х						
7 Has the organization established written procedures to monitor the								
requirements of section 148?		х						
Part V Procedures To Undertake Corrective Action		•		•				
		4		3		C		
Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program if self-remediation isn't available under								
applicable regulations?		Х						
Part VI Supplemental Information. Provide additional information for responses to questions	on Schedule	K. See instr	uctions.	•				
PART I, LINE A, COLUMN F:								
THE PURPOSE OF THE BOND IS TO REFINANCE OUTSTANDING BONDS ISSUED ON								
7/13/2019.								
PART IV, LINE 2C:						,	,	
THE DATE OF THE REBATE COMPUTATION WAS 2/27/2013.								
						-	-	

### SCHEDULE M (Form 990)

Department of the Treasury Internal Revenue Service

### **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

ZOOLOGICAL SOCIETY OF SAN DIEGO

Employer identification number 95-1648219

Types of Property Part I (a) (b) (c) (d) Number of Noncash contribution Check if Method of determining contributions or amounts reported on applicable noncash contribution amounts items contributed Form 990, Part VIII, line 1g 4,500, DONOR DETERMINED Art - Works of art Art - Historical treasures 2 Art - Fractional interests 3 Books and publications 4 Clothing and household goods 5 Cars and other vehicles 145,746. FAIR MARKET VALUE 6 Х 101 Boats and planes 7 Intellectual property 8 Securities - Publicly traded 6,134,443. FAIR MARKET VALUE Х 10 Securities - Closely held stock ..... Securities - Partnership, LLC, or 11 trust interests Securities - Miscellaneous 12 13 Qualified conservation contribution -Historic structures Qualified conservation contribution - Other 14 Real estate - Residential Х 1 1,496,250, APPRAISAL 15 Real estate - Commercial 16 Real estate - Other 17 18 Collectibles Food inventory 19 Drugs and medical supplies ..... 20 Taxidermy 21 Historical artifacts 22 Scientific specimens 23 Archeological artifacts 24 ( AUCTION ITEMS 126 125,104. DONOR DETERMINED 25 Other Other 26 27 Other 28 Other Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? Х 30a **b** If "Yes," describe the arrangement in Part II. Х Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X contributions? 32a **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
SCHEDULE M, PART I, COLUMN (B):
THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTORS IN PART I
COLUMN B.
SCHEDULE M, LINE 32B:
THIRD PARTY VENDORS ARE USED FOR SOLICITING AND SELLING AUTOS AND FOR
SELLING ARTWORK. A THIRD-PARTY BROKER IS USED TO SELL STOCKS AND
CRYPTOCURRENCY.

### **SCHEDULE 0** (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ.

**Employer identification number** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

Go to www.irs.gov/Form990 for the latest information.

Inspection

ZOOLOGICAL SOCIETY OF SAN DIEGO 95-1648219 PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: AN INTERNATIONAL. NONPROFIT CONSERVATION ORGANIZATION WITH TWO FRONT DOORS: THE SAN DIEGO ZOO AND THE SAN DIEGO ZOO SAFARI PARK, WE INTEGRATE WILDLIFE HEALTH AND CARE, SCIENCE, AND EDUCATION TO DEVELOP SUSTAINABLE CONSERVATION SOLUTIONS, FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS: ACTIVITIES ARE SUPPORTED THROUGH ADMISSIONS, MEMBERSHIPS, DONATIONS GRANTS, PARTNERS, AND SALES AT BOTH FACILITIES. FORM 990, PART VI, SECTION A, LINE 6: SDZWA HAS TWO CLASSES OF MEMBERS: HONORARY AND STATUTORY. BOTH CLASSES ARE ENTITLED TO ADMISSIONS BENEFITS AND PRIVILEGES. STATUTORY MEMBERS ALSO HAVE RIGHTS TO VOTE ON MATTERS OF SIGNIFICANCE SUCH AS BYLAW AMENDMENTS AFFECTING THE VOTING RIGHTS OF THE MEMBERSHIP. FORM 990, PART VI, SECTION A, LINE 7A: NATURE OF VOTING RIGHTS: MEMBERS MAY NOMINATE TRUSTEES TO SUCCEED TRUSTEES WHOSE TERMS OF OFFICE ARE EXPIRING, IN ACCORDANCE WITH THE TERMS OF ARTICLE SECTION 2 OF THE BYLAWS. IF MORE NOMINATIONS ARE RECEIVED THAN THE NUMBER OF TRUSTEES TO BE ELECTED, THEN THE TRUSTEES WILL BE ELECTED BY WRITTEN BALLOT BY MEMBERS, IN ACCORDANCE AND CONDITIONS OF ARTICLE VI SECTION 3(B) OF THE BYLAWS. FORM 990, PART VI, SECTION A, LINE 7B:

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

CLASSES OF PERSONS. DECISIONS REQUIRING APPROVAL AND THE TYPE OF VOTING

Schedule O (Form 990) 2023

<u>Schedule O (Form 990) 2023</u> Page **2** 

Name of the organization **Employer identification number** ZOOLOGICAL SOCIETY OF SAN DIEGO 95-1648219 RIGHTS: ANY ADOPTION, AMENDMENT OR REPEAL OF THE BYLAWS BY THE BOARD OF TRUSTEES WHICH WOULD MATERIALLY AND ADVERSELY AFFECT THE RIGHTS OF MEMBERS AS TO VOTING OR TRANSFER SHALL REQUIRE APPROVAL OF THE MEMBERS PURSUANT TO ARTICLE XIV OF THE BYLAWS. FORM 990, PART VI, SECTION B, LINE 11B: PROCESS USED BY MANAGEMENT AND/OR GOVERNING BODY TO REVIEW THE FORM 990: THE FORM 990 AND SUPPORTING SCHEDULES ARE PREPARED BY AN OUTSIDE TAX PREPARER. A DRAFT OF THE FORM 990 AND ALL REQUIRED SCHEDULES IS DISTRIBUTED TO THE OFFICERS OF THE ORGANIZATION, GENERAL COUNSEL, CHIEF HUMAN RESOURCES OFFICER, AND CHIEF PHILANTRHOPY OFFICER, FOLLOWING THEIR REVIEW, THE FORM 990 IS PRESENTED TO AND REVIEWED BY THE AUDIT COMMITTEE. THEN, THE FORM 990 IS DISTRIBUTED TO THE BOARD OF TRUSTEES PRIOR TO BEING FILED WITH THE I.R.S. FORM 990, PART VI, SECTION B, LINE 12C: PROCESS TO MONITOR TRANSACTIONS FOR CONFLICTS OF INTEREST: OFFICERS DIRECTORS. AND KEY EMPLOYEES ARE REQUIRED TO REVIEW THE CONFLICT OF INTEREST POLICY AND COMPLETE AND SIGN AN ANNUAL CONFLICT OF INTEREST DISCLOSURE FORM. THESE FORMS ARE REVIEWED BY THE VP OF ETHICS AND COMPLIANCE AND GENERAL COUNSEL AND APPROPRIATE ACTION IS TAKEN WITH RESPECT TO ANY DISCLOSURES CONSTITUTING A POTENTIAL CONFLICT, INCLUDING FURTHER REFERRAL, PROHIBITING PARTICIPATING IN THE GOVERNING BODY'S DELIBERATIONS AND DECISIONS IN THE TRANSACTION, ETC. CONFLICTS OF INTEREST THAT MAY ARISE THROUGHOUT THE COURSE OF THE YEAR MUST ALSO BE DISCLOSED AND A PROCESS FOR RAISING THOSE IS DESCRIBED IN THE POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

Schedule O (Form 990) 2023

Page 2

Name of the organization  ZOOLOGICAL SOCIETY OF SAN DIEGO	Employer identification number
PROCESS FOR DETERMINING COMPENSATION OF OFFICERS, EXECUTIVES AND KEY	
EMPLOYEES: THE BOARD OF TRUSTEES ESTABLISHED AN EXECUTIVE COMPENSATION	
COMMITTEE TO REVIEW AND APPROVE THE TOTAL COMPENSATION FOR THE CEO AND	
OTHER KEY EMPLOYEES, INCLUDING FRINGE BENEFITS AND ANY BONUS OR INCENTIVE	
PAY PROGRAMS, TO ENSURE THAT SUCH TOTAL PAY IS RESONABLE AND NOT EXCESSIVE.	
SUCH REVIEWS INCLUDED OBTAINING CURRENT COMPARABILITY DATA AND ENGAGING AN	
INDEPENDENT FIRM TO PERFORM COMPENSATION ANALYSIS.	
FORM 990, PART VI, SECTION C, LINE 19:	
AVAILABILITY OF GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND	
FINANCIAL STATEMENTS TO THE GENERAL PUBLIC: BYLAWS, ARTICLES OF	
INCORPORATION, THE CONFLICT OF INTEREST POLICY AND AUDITED FINANCIAL	
STATEMENTS ARE AVAILABLE UPON REQUEST. THE AUDITED FINANCIAL STATEMENTS AND	
FORM 990 ARE ALSO AVAILABLE ON SDZWA'S WEBSITE.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN VALUE OF SPLIT INTEREST 1,519,265.	
PENSION RELATED CHANGES OTHER THAN NET PERIODIC PENSION	
<u>COST</u> -4,647,700.	
TOTAL TO FORM 990, PART XI, LINE 9 -3,128,435.	

#### **SCHEDULE R** (Form 990)

Related Organizations and Unrelated Partnerships
Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Department of the Treasury Internal Revenue Service

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information. OMB No. 1545-0047

Open to Public Inspection

Name of the organization	Employer identification number
ZOOLOGICAL SOCIETY OF SAN DIEGO	95-1648219

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
2116 RETAIL, LLC					
920 ZOO DRIVE					
SAN DIEGO, CA 92101	INVESTMENTS	CALIFORNIA	0.	0.	zssd
2116 HOLDINGS, INC.					
2920 ZOO DRIVE					
SAN DIEGO, CA 92101	INVESTMENTS	CALIFORNIA	0.	0.	zssd

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN  of related organization	(b) (c) Primary activity Legal domicile (state or foreign country)		(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	Section 5 contr ent	rolled
				501(c)(3))		Yes	No
SDZWA-PERU	1						
AVENIDA PERU F-10 URBANIZACION							
QUISPICANCHIS, CUSCO, PERU	CONSERVATION	PERU	N/A		ZSSD	Х	
FOUNDATION OF ZOOLOGICAL SOCIETY OF SAN							
DIEGO - 20-8456251, PO BOX 120551, SAN							
DIEGO, CA 92122-0551	SUPPORTING	CALIFORNIA	501(C)(3)	12A	ZSSD	Х	
	_						
	_						

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2023

		O 11 '(11 ' 11 ' 11 ' 11 ' 11 ' 11 ' 11
n	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related
		p
	organizations treated as a partnership during the tax year.	
	9	

organization delicated and a partition single tank year.											
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)  Share of total income end-of-year assets  Share of end-of-year assets  Ves No		amount in how		General of managing partner?	Percentage ownership		
		country)		sections 512-514)		833013	Yes	No	K-1 (Form 1065)	Yes N	<u> </u>
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)  Name, address, and EIN  of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership		tion b)(13) rolled tity?
		country)		,				Yes	No
-									
	-								

art V	Transactions With Related Organizations.	Complete if the organization answered "	"Yes" on Form 990, Part IV, line 34, 35b, or 36.
-------	--	---	--

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No	
1	During the tax year, did the organization engage in any of the following transactions	s with one or more re	elated organizations listed i	n Parts II-IV?				
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	<i>'</i>			1a		Х	
	Gift, grant, or capital contribution to related organization(s)				1b	Х		
С	Gift, grant, or capital contribution from related organization(s)				1c		Х	
					1d		Х	
е	Loans or loan guarantees by related organization(s)				1e		Х	
f	Dividends from related organization(s)				1f		Х	
g	Sale of assets to related organization(s)				1g		Х	
	Purchase of assets from related organization(s)				1h		Х	
i	Exchange of assets with related organization(s)				1i		Х	
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х	
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х	
	Performance of services or membership or fundraising solicitations for related organ				11		Х	
	Performance of services or membership or fundraising solicitations by related organ				1m		Х	
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
	o Sharing of paid employees with related organization(s)							
р	Reimbursement paid to related organization(s) for expenses				1p		Х	
	Reimbursement paid by related organization(s) for expenses				1q		Х	
_	•							
r	Other transfer of cash or property to related organization(s)				1r		Х	
	Other transfer of cash or property from related organization(s)				1s		Х	
	If the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is the answer to any of the above is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on what is "Yes," see the instructions for information on the information of the infor							
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount inv	olved			
<u>(1)</u> <sup>S</sup>	DZWA-PERU	В	912,592.	FAIR MARKET VALUE				
<u>(2)</u>								
(3)								
(4)								
(5)		I						

Schedule R (Form 990) 2023 ZOOLOGICAL SOCIETY OF SAN DIEGO 95-1648219 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec. 501(c)(3) orgs.?  Yes No	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproptionate allocation	Code V-UBI amount in box 2 of Schedule K-	General of managing partner?  Yes No	(k) r Percentage ownership
	-									